

How-to-PhD

A Dummies Guide towards Research

Boris Glavic¹

DBGGroup
Illinois Institute of Technology



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¹bglavic@iit.edu

- 1 What is (CS) Research?
- 2 How to Find and Cite Stuff?
- 3 How to Formalize and Prove Stuff?
- 4 How to Build Stuff?
- 5 How to Measure Stuff?
- 6 How to Communicate Stuff?
- 7 Conclusions



Who the f*** am I?

- **Primary Key (almost):** Boris Glavic
- **Location:** Chicago, USA
- **Job title:** Associate Professor
- **What I like:** good research
- **Waht I don't like:** bad research



- As a new Ph.D. student you are immediately confronted with the enigma of scientific research
- **You are faced with many challenging questions:**
 - What is (CS) research?
 - What is the reality of life in academia?
 - How to do literature search?
 - How to find a (good) thesis topic?
 - How to learn about your research community?
 - How to answer theoretical research questions and formalize a problem?
 - How to build systems?
 - How to conduct scientific experiments?
 - How to communicate your research findings?
 - How to manage your adviser?



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Deadly sins

- we will discuss the many deadly sins, traps to avoid as a researchers
- Don't sin and go to research hell



How to ascend?

- we will discuss how to ascend to research heaven



What is research?

- **Basic science:** study stuff that exists in the world
- **Engineering discipline:** design stuff and evaluate it



What is CS research

- CS is both a basic science and an engineering discipline
- We study fundamental properties of the world (e.g., complexity theory)
- We design new things and evaluate them (e.g., database systems & algorithms)



Developing hypotheses (models) about the world

- Hypothesis have to be falsifiable!
- **Example:** *Is attending this talk a waste of time?*



Formalizing models and making predictions

- We can formalize models that encode hypothesis and then make predictions
- **Example** *If attending the talk is a waste of time, then people attending the talk would not have learned anything new compared to people not attending the talk*



Designing and conducting experiments to test hypothesis

- Designing experiments
 - **Example:** *let's split the workshop attendees into a control group that has to leave the room and a study group that attends the talk and compare their insights into research after the talk*
- Collect evidence for or against hypothesis based on careful interpretation of experimental results
 - **Example:** *some of the students leaving the room may have talked to a good mentor in the meanwhile*



Fear not!

- Everybody is a sinner to some degree!
- ... but as in popular religions we can redeem ourselves by repenting and improving our behavior!
- Discuss deadly sins related to the questions posed before
- ... and discuss how to ascend to (research) heaven



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- 1. Only being negative (**wrath**, **envy**)
- 2. Ignore related work (**pride**)
- 3. Excessive & lazy citation (**gluttony**, **sloth**, **pride**)
- 4. Only citing upwards (**envy**, **sloth**)



Typical Examples

- System **INSERT COMPETITOR** is crap, because it does not support **INSERT SLIGHT VARIANT OF THE PROBLEM**
- Clearly the authors of **INSERT COMPETITOR** are idiots, because their approach does not perform well on **INSERT RANDOM UNREALISTIC CORNER CASE**
- **INSERT COMPETITOR** is inferior to our system, because we did implement **INSERT SMALL AND OBVIOUS EXTENSION**



Why this is bad

- By being one-sided we lose objectivity
- We are not giving credit where credit is due
- Create a toxic community



Why are people sinning?

- Misguided assumption that to elevate ones research it is necessary to disqualify / denigrate other research
- Strong emphasis on novelty in the community creates need to distinguish your work from others



Typical Examples

- *Ignore competitors because they are too similar*
- *Do not put in the effort to identify relevant related work*



Why this is bad

- Generates large amounts of overly similar papers
- The wheel is reinvented over and over again



Why are people sinning?

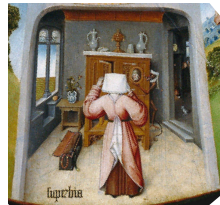
- Misguided attempts to claim novelty
- Time constraints
- Arrogance





Typical Examples

- Cite many papers from the same project that overlap a lot in content
- Cite irrelevant / less relevant work
- Bias towards citing your own work



Why this is bad

- Confusing the reader instead of highlighting the most relevant work



Why are people sinning?

- Increase one citation count
- Not investing the time to identify the most relevant related work
- Lack of understanding of the field



Typical Examples

- Cite big shots in the field only
- Cite only papers from top-10 universities
- Cite only papers from SIGMOD / VLDB / PODS



Why this is bad

- Ignores good work published outside of top conferences and not from top universities
- Only quality / relevance of the work should count!



Why are people sinning?

- Time-consuming to search in other venues / for different authors
- Disrespect for venues / authors



- 1. Spend the effort to identify the objectively most important work
- 2. Make citation decisions only based on quality / relevance of the work
- 3. Be careful about citing your own work
- 4. Choose *"standing on the shoulders of giants"* over *"defecating on the heads of gnomes"*



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- 1. Avoiding formalization / theory (**sloth, pride**)
- 2. Omit proving "*trivial*" results (**sloth, pride**)
- 3. Overindulging in formalisms (**lust, gluttony**)



Typical Examples

- *"I do systems work, formalizations are useless non-sense"*
- *"What's the point of all this heavy notation?"*



Why this is bad

- Lack of formal problem definitions and notation leads to ambiguity / verbosity
- Proofs and notation help developing a field



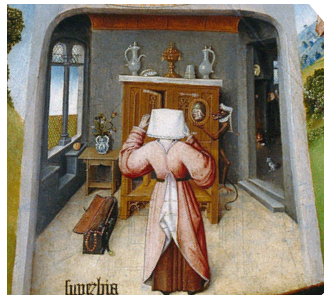
Why are people sinning?

- Lack of background in theory
- Lack of appreciation for the benefits



Typical Examples

- *Proofs are omitted because of lack of space*
- *Proofs are omitted as they seem trivial*



Why this is bad

- A result that seems obvious may still be wrong
- External validation is important, but not possible without access to proofs
- Both the author and the reader can learn something for almost every proof



Why are people sinning?

- Lack of time
- Underestimation of complexities
- Overestimation of capabilities
- Not knowing that there are anonymous ways of providing supplementary materials



Typical Examples

- *Introducing formal notation that is not utilized*
- *Using unnecessarily complex formal notation*



Why this is bad

- Off-putting to readers: lot of investment for little reward
- Correctness is hard to verify
- Notation distracts from content



Why are people sinning?

- Assumption that formal notation equals depth
- Lack of appreciation for KISS



- 1. A good formalization eliminates ambiguities of your ideas and exposes problems
- 2. A good formalization helps others to understand your work
- 3. By proving properties of the concepts you introduce, you learn more about your ideas
- 4. Keep it lean and mean
- 5. Don't be afraid of iterating over notation until it is appropriate



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- 1. Not implementing your algorithms (**pride, sloth**)
- 2. Hard-coding your experiments (**sloth**)
- 3. Not sharing code (**envy, sloth**)



No implementation

Typical Examples

- *No implementation of the algorithms*



Why this is bad

- Missed opportunity to learn more about an idea / algorithm
- Problems are often just identified once they arise during implementation



Why are people sinning?

- Lack of skills
- Lack of understanding what can be learned by implementing an algorithm



Typical Examples

- *Implementing specific experiments instead of a general algorithm*
- *"Simulating" the algorithm based on poor assumptions*



Why this is bad

- Results may not be representative of how an actual implementation may behave
- Problems may not materialize for the specific workload used in the experiment



Why are people sinning?

- Time crunch
- Overestimation of what can be learned from the behavior of the hard-coded examples
- Lack of implementation skills



Typical Examples

- *Building a system and not open-sourcing it*
- *Not participating in reproducibility efforts*



Why this is bad

- Lack of reproducibility and transparency
- The community can make progress if research can build on existing results



Why are people sinning?

- Shame (my code is not good enough)
- Not willing to put in the time
- Under-appreciation of the benefits



- 1. Go the extra mile and fully implement your algorithm
- 2. Building a full system is a lot of work but pays dividends in the long run
- 3. Share your code! People may actually start to use your system!



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- 1. Bad hypothesis or lack of hypothesis (**sloth**)
- 2. Apples & beef jerky comparisons (**sloth**)
- 3. Only showing positive results (**envy, pride**)
- 4. Lack of interpretation (**sloth**)



Typical Examples

- *We ran our system on workloads X, Y, Z*
- *We evaluated whether our system is better*



Why this is bad

- Confirmation bias
- Experiments that do not lead to insights



Why are people sinning?

- Coming up with good hypotheses is hard
- It is easier to describe what you have done then why you have done it
- Feeling the pressure to demonstrate how great your work is



Typical Examples

- *Comparing a standalone implementation against DBMS for performance*
- *Evaluating a system on use cases it was not designed for*



Why this is bad

- Unfair comparisons lead to unsound conclusions
- The field needs an even playing ground to make progress



Why are people sinning?

- Lack of understanding of how such comparisons affect outcomes
- Lack of code availability
- Cherry-picking



Typical Examples

- *Our system outperformed competitors on **INSERT CHERRY-PICKED WORKLOADS***



Why this is bad

- Incomplete picture of the behavior of an approach
- Other research cannot build on your results
- Hurting other research that is not cherry-picking



Why are people sinning?

- Misguided impression that research that acknowledges limitations is less likely to be published
- Anxiety about your research being valued



Typical Examples

- System X did run 10 times faster than system Y
- On workload X , system Y showed surprising results



Why this is bad

- More important than **how** approaches perform is **why** do they perform like this
- The even playing ground thing



Why are people sinning?

- Interpretation is hard and requires more work



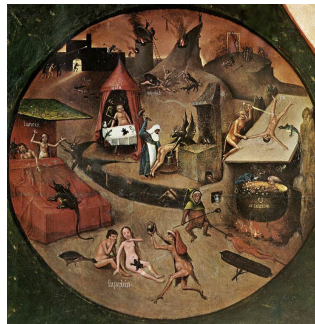
- 1. Formulate hypothesis upfront **before** you design your experiments
- 2. Reflect on experimental results
- 3. Show the full picture
- 4. Identify meaningful comparisons



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- 1. Not motivating the problem (**sloth**)
- 2. Not exploring & explaining choices (**sloth**)
- 3. Lack of good examples (**sloth**)
- 4. Too much / little technical details (**greed, sloth**)
- 5. Lack of guidance for the audience (**pride**)



Typical Examples

- We improve the performance of X
- We present a new algorithm for X
- We study **INSERT UNMOTIVATED SMALL VARIATION ON EXISTING PROBLEM**



Why this is bad

- Not giving the audience a reason to care
- Not telling the community how this work advances the state-of-the-art



Why are people sinning?

- Lack of reflection on the "*why*"
- Lack of appreciation that a good motivation goes a long way



Typical Examples

- We use **INSERT RANDOM HEURISTIC**
- To improve performance we **INSERT CORNER WE DID CUT**



Why this is bad

- If the "*why*" is not clear, the "*how*" does not matter much
- Audience cannot judge soundness of your choices



Why are people sinning?

- Reflection from the inside is hard
- Choices that are clear to you may not be clear to *"outsiders"*



Typical Examples

- *Introduce a technical concept without providing an example*
- *Argue a point without giving an example*



Why this is bad

- Good examples help the audience to follow what you are saying and confirm their understanding



Why are people sinning?

- Coming up with good, simple examples for complex concepts is hard
- Once you studied a problem long enough, things start to look trivial



Typical Examples

- *Providing details that are irrelevant for the contribution*
- *Omitting details that are critical for understanding your approach*



Why this is bad

- Details that distract from the main points
- Not giving the audience the chance to understand what you are doing



Why are people sinning?

- Finding a good balance is hard
- Lack of reflection on *"Is this detail needed to understand the approach?"*



Typical Examples

- *Diving into technical details too early*
- *Omitting summaries of what has been discussed so far*
- *Omitting outlines of what is to come*
- *Not providing the motivation for what things will be used for*
- *Not exploiting the structure of a paper / talk*



Why this is bad

- Loosing the audience



Why are people sinning?

- Lack of space / time
- Things that are obvious to you are most likely not obvious to the audience!



- 1. Identify realistic use cases early on
- 2. Clearly specify your contributions
- 3. Spend the time to come up with good examples
- 4. State the reasons for your choices
- 5. Provide appropriate guidance to the audience



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- **We are all sinners**
 - don't despair over mistakes
 - reflect on your behavior and improve
 - **research is a life-long learning experience**
- **Sound morals are essential**
 - science needs objective, rational, and honest scientists!
- **Withstand temptations**
 - Many "sins" lead to short term gains
 - ... but will eventually ruin your reputation / negatively affect the quality of your research



- Finding good mentors is critically important
- Learn from positive / negative examples
- Don't despair! You are doing good work!
- Don't get overly confident / too comfortable either
- Have fun!



- How to find a good thesis topic / develop "*research taste*"
- How to become involved in the community?
- How to manage your adviser?
- How to establish collaborations?
- How to become involved in the community?
- How to manage your time?
- How to balance professional / personal life?

